



RHEP Central Ohio Healthcare Coalition Accomplishments

July 1, 2022 - June 30, 2023

COTS maintained another successful year of coordination in the Regional Healthcare Emergency Preparedness Coalition (RHEP).

FY2022-2023 provided an eventful grant year with many accomplishments, challenges, and new opportunities.

Coalition Objectives:

- Expand the healthcare system's emergency response capacity through information and resource sharing.
- Coordinate the healthcare system's emergency response through effective communications.
- Integrate the healthcare system's response into the larger regional emergency response.
- Advise public officials on health policy matters during emergencies.

Coalition Accomplishments:

- Six (6) Central Region Coalition Operations Advisory Board (COAB) and Regional Hospital Emergency Preparedness (RHEP) meetings were held and facilitated by the Regional Healthcare Coordinator (RHC).
 - The Central Coalition Operations Advisory Board (COAB) approved a budget and deliverables, and activities for the coalition.
- Five (5) Regional Hospital Emergency Preparedness (RHEP) meetings were held and facilitated by the Regional Healthcare Coordinator (RHC) with inclusion of Trauma Center representatives from the Trauma Centers in the Central region to assist with meeting the American College of Surgeons standards.
- Four (4) Central Ohio Healthcare Full Coalition meetings were held and facilitated by the Regional Healthcare Coordinator (RHC) with many great topics for review and discussion among coalition members.
- The Central Region Response Plan was reviewed and updated along with the Pediatric Surge Annex, Burn Surge Annex, and development of a Radiation Surge Annex all approved by the Central COAB and shared with coalition members.
- The RHEP Healthcare Coalition core members (hospitals, Emergency Management Agencies (EMA), Emergency Medical Services (EMS), and public Health) and RHC participated in the ODH (Ohio Department of Health) Statewide facilitated Radiation Surge and Crisis Standards of Care Table-Top Exercise.
- Two (2) Radiation Response Considerations training courses were hosted in the Central region with about 60 participants.
- The RHEP Coalition developed a COVID-19 response After-Action Report (AAR)/Improvement Plan (IP) to evaluate the COVID-19 real-world response from March 2020 – December 2022.
- A new statewide bed availability and situational awareness platform was implemented and trained upon, to provide better situational awareness throughout the State among all hospitals.
- The Central region hospitals participated in monthly communication drills to test interoperability of communication and situational awareness platforms. Including nine (9) morning and eight (8) evening drills.

RHEP Central Ohio Healthcare Coalition Accomplishments

July 1, 2022 - June 30, 2023

- The annual success rate for the region was 73% for the day shift and 79% for the night shift with a regional success rate of 76%.
- Four of the drills were no-notice drills and included a surge team conference call. The region had a 91% compliance rating.
- The RHEP Coalition members had an opportunity to participate in ten (10) communication drills during the grant period by receiving TENS (Telephone Emergency Notification System) notifications and logging into COHDIMS to update their situation report and contact information.
- Zone 2 transitioned to the Sort Access Life Threatening Injuries, Treat/Transport (SALT) Triage process, and COTS provided virtual trainings and resources to all zone 2 Emergency Medical Service (EMS) and hospitals to assist with implementation.
- LHCCs, representing 14 counties, met twice to four times during the twelve months with most meeting bimonthly or quarterly.
 - Most coalitions returned to in-person meetings offering hybrid options, while others maintained virtual meetings. The flexibility to meet virtually, with the option to return to back-in-person meetings, has allowed coalitions to determine what works best for their members and communities.
 - Memorandum of Understandings (MOUs) with a total of 303 local members established or renewed MOUs in FY2022-2023.
- RHEP Full-Scale Exercise
 - The COTS Training and Exercise Planner and exercise design team designed, conducted, and evaluated a full-scale exercise for the RHEP Coalition. The full-scale exercise scenario included a bleacher collapse at a local Spring Extravaganza causing multiple injuries.
 - A total of 722+ participants from 24 hospitals, three (3) Free-Standing Emergency Departments, and 120+ agencies participated in the FSE.
- The Central Region Safety and Security Subcommittee met in August, October, January, March, and May to share information, lessons learned, expand knowledge, and network. At the October meeting it was discussed and unanimously determined that the group would merge with the SE/SEC Region Safety and Security Subcommittee as both regions are similar in hospital make-up and scope of committee work. The first combined meeting as Zone 2 Safety and Security Subcommittee took place on January 18, 2023. On October 19, 2022, the Regional Weapons Carry Guidelines were revised due to Senate Bill 215 and approved. Training & Education sessions: August 17, 2022, Cultural Diversity, and Inclusion with an IDEA (Inclusion, Diversity, Equity, and Access) Panel Discussion from Nationwide Childrens Hospital and Mount Carmel Health System. May 17, 2023, Pink Slip Intervention/Psychiatric Holds discussion from Columbus Division of Police, Trinity Behavioral Health Unit, Nationwide Childrens Hospital, and OhioHealth Riverside Methodist Hospital.
- RHEP Coalition also supported efforts in the Franklin County CEPAC full scale exercise.

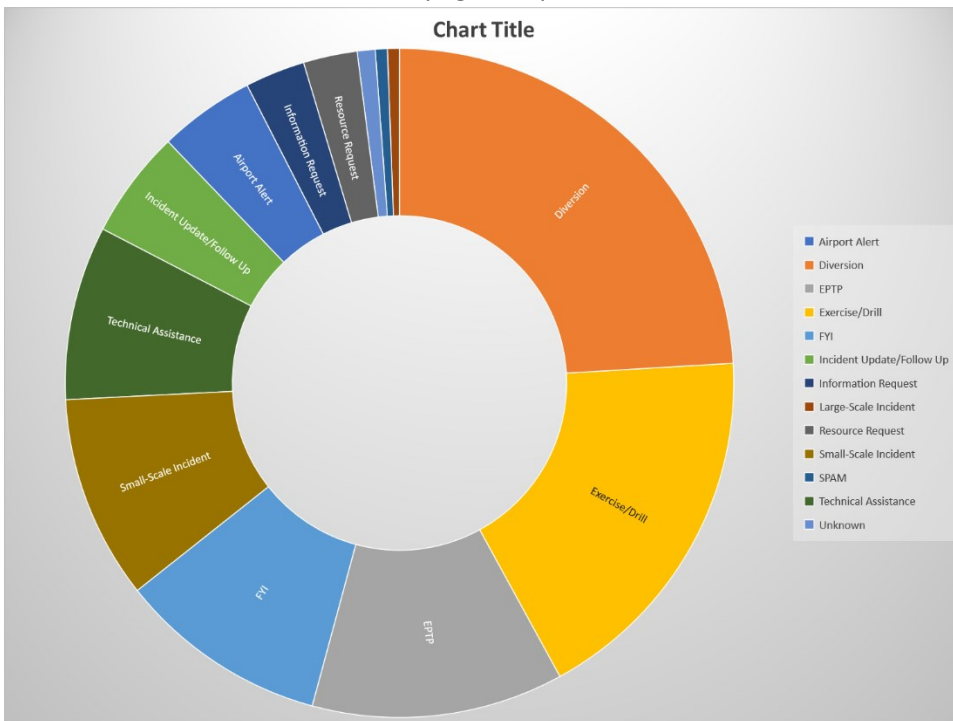
RHEP Central Ohio Healthcare Coalition Accomplishments

July 1, 2022 - June 30, 2023

- Created a regional Mass Shooting workgroup to discuss healthcare/EMS response to a shooting/MCI. From this a No Notice Mini Drill Toolkit project has started with hopes to be ready for launch in January, 2024.
- Regional Purchases to support the needs of the RHEP Coalition members:
 - Triage Bag Ribbon Dispensers
 - CAT (Combat Application Tourniquets) and SWAT Tourniquets
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Information Sharing and HIL (Hospital Incident Liaison) Response

- The COTS HIL received 345 pages/request for information in the FY2022-2023 grant year.



Airport Alert	16
Diversion	83
EPTP	42
Exercise/Drill	62
FYI	35
Incident Update/Follow Up	18
Information Request	10
Large-Scale Incident	2
Resource Request	9
Small-Scale Incident	34

Approved by COAB:

RHEP Central Ohio Healthcare Coalition Accomplishments

July 1, 2022 - June 30, 2023

SPAM	2
Technical Assistance	29
Unknown	3

- **Winter Storm Elliott** – In December 2022, severe winter weather hit our region with extreme cold, snow, and high winds. The RHC shared information regarding weather briefings, warming shelter locations, and facility situation reports with all Central region hospitals and Healthcare Coalition members through the local healthcare coalition leads for situational awareness. Bed availability was collected daily from hospitals along with a detailed situation report for any facility impacts.
- **Blood Supply Shortage** – National shortages of blood supply continued to affect the zone in October 2022. Many hospitals identified their blood inventory was at a critical level. The processes implemented in the previous year, was implemented and the COTS HIL sent a request out to all blood banks in Zone 2 requesting they report blood supply via a spreadsheet created on COHDIMS. Hospitals updated their available blood supply, and a call was hosted to discuss blood product movement.
- **Pediatric Surge** – Beginning in November 2022, hospitals were seeing an increase in Pediatric patients with respiratory symptoms. Zone 2 hosted two educational sessions with leaders from Nationwide Children’s Hospital to discuss pediatric respiratory illnesses and treatment methods. To assist with the surge, the COTS HIL re-implemented weekly surge team calls to discuss pediatric surge challenges and Nationwide Children’s Hospital provided updates on their status. Daily bed availability and situation reports were collected; and two situational awareness questions were added to the hospital’s daily situation report in COHDIMS to assist with identifying where challenges with pediatric patients were including: How many pediatric patients has your hospital admitted? How many pediatric patients are in your emergency department?
- **Measles and Infectious Disease** – A measles outbreak in Franklin County started in November 2022, and in efforts to get information out to all of the Zone the COTS HIL hosted an education session for all Zone 2 partners and assisted Nationwide Children’s Hospital with gathering contact information for all public health agencies in the Zone.
- **2024 TOTAL SOLAR ECLIPSE PLANNING** – Planning continues for this event with State RHCs (Regional Healthcare Coordinators), the RHEP Coalition and partners, and the State Task Force Committees. COTS participated in the State Solar Eclipse Tabletop Exercise (TTX) on February 23, 2023. The second State TTX will take place in August 2023. The COTS SWOT Analysis was revised in March 2023 and sent to all RHEP Coalition members.
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- **The ARNOLD-** hospitals and blood banks reported available bed status and blood inventory twice a day for 4 days during the Arnold Sports Festival. The COTS HIL created R3 Reports (situational awareness reports) twice a day and provided those reports to key partner agencies. The HIL was activated for the event.
- **The PRIDE FESTIVAL & LCK Airshow-** In June 2023, COTS HIL was activated and worked with local partners in Franklin County with information sharing and situational awareness, and the Homeland Security Information

RHEP Central Ohio Healthcare Coalition Accomplishments

July 1, 2022 - June 30, 2023

Network (HSIN) was monitored during the 3-day event. The hospitals and blood banks reported daily, completing 6 situation reports.

- **Memorial Weekend Events (Mayors Convention/Memorial Tournament, Sonic Temple/Buckeye Music Fest)** In June 2023, COTS HIL was activated and worked with local partners in Franklin County with information sharing and situational awareness, and the Homeland Security Information Network (HSIN) was monitored during both events. The hospitals and blood banks reported daily, completing 12 situation reports.
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- **2023 HIL Intel Reporting** – the HIL receives U//FOUO information from multiple sources and disseminates information to the appropriate audience using the CISA (Cybersecurity and Infrastructure Security Agency) TLP (Traffic Light Protocol) protocols. During FY2023, the HIL received 76 local Intelligence Reports.
- **Hospital Fentanyl Exposure Best Practices** – With an uptick in fentanyl related incidents specifically encountering fentanyl related illicit drugs during patient care situations in one Central Ohio Hospital, Licking Memorial Hospital (LMH) successfully established safety protocols for staff responding to medical emergencies when called within the hospital. LMH created a “Code White” to trigger a “medical emergency with knowledge of potential scene contamination” and prompt staff to don proper PPE (Personal Protection Equipment) prior to entry.
- **RWB- Red, White and Boom** was held in downtown Columbus on July 1, 2022. A healthcare pre-planning meeting was conducted in May to prepare for an influx of patients from any event occurring during RWB. Because of the location of hospitals in close proximity to the festival area, there is concern for getting EMS patients to trauma centers and staff access to the hospital. Rally points were designated outside of the downtown area where physicians and hospital staff could report to and be escorted to the hospitals if an emergency was declared. Blood inventory was increased for Grant Medical Center and Nationwide Children’s Hospital. The SOCC was activated for the event to assist with load balancing if needed. Mass Casualty Trailers were pre-positioned at hospitals in Columbus and could be moved to the downtown area if needed. Hospitals updated COHDIMS with their situational awareness at 1600 and bed availability in SurgeNet at 1600.



RHEP Central Ohio Healthcare Coalition Accomplishments

July 1, 2022 - June 30, 2023

Training Conducted FY (Fiscal Year) 07/01/2022 – 06/30/2023:

Sponsor Agency (Jurisdiction/region)	Number of Participants	Method (Webinar, Conference, Seminar, Workshop)	Training Name	Training Date	HPP Capabilities	Gaps or Corrective Actions Addressed
ODH	15 +	Virtual Training Classroom	2020 RHPC & RHC IPPW	7/26/2022	1	Provide training and exercise TA (Technical Assistance) webinars no later than 60 days before the deliverable submission deadline for Subrecipient review.
COTS	15	In-person workshop	RHEP Boot Camp	8/4/2022	1	Annual training to familiarize new hospitals POCs (POINTS OF CONTACT) about the ASPR (Administration for Strategic Preparedness & Response) grant and RHEP Coalition/communication systems.
Region V for Kids	Unknown	Virtual Workshop	Pediatric Medical Operations Coordination Cell (PMOCC): A PMOCC and Pediatric Surge Workshop	8/9/2022	4	Pediatric Surge Annex briefings, annex best practice recommendations, and PMOCC orientation to consider PMOCC implementation in Ohio
COTS	1	In-person workshop	RHEP Boot Camp	8/9/2022	1	Annual training to familiarize new hospital POCs about the ASPR grant and RHEP Coalition/communication systems.
COTS	20	In-person Seminar	Salt vs. START Triage Discussion	8/18/2022	4	Discussion to move to Salt triage. Benefits and challenges.
FCPH	18	In-person workshop	Regional Public Health IPPW (Integrated Preparedness Planning Workshop)	8/25/2022	1	Annual workshop conducted prior to updating the IPP.
ODH	21	Virtual Webinar	Subrecipient HCC (HPP 1.1) Deliverable Webinar	9/8/2022	1	Annual training provided by ODH to understand how to complete the IPP.

RHEP Central Ohio Healthcare Coalition Accomplishments

July 1, 2022 - June 30, 2023

Sponsor Agency (Jurisdiction/region)	Number of Participants	Method (Webinar, Conference, Seminar, Workshop)	Training Name	Training Date	HPP Capabilities	Gaps or Corrective Actions Addressed
COTS	25 +	Virtual Self-Paced Training	Medical Countermeasures (MCM) and Strategic National Stockpile (SNS) Training	9/15/2022	3	Annual Training – Medical resources, SNS request procedures. Participants have until 11/1/2022 to complete the training.
FCEMHS	10+	In-person workshop	Franklin County IPPW	9/22/2022	1	Annual workshop conducted prior to updating the IPP.
COTS	10	Seminar	Radiation Injury Treatment Network Introduction	9/29/2022	4	Overview of the RITN federal program as part of the Radiological Surge Plan resources.
COTS	50+	Integrated Preparedness Plan Workshop	RHEP Coalition IPPW	10/25/2022	1	Annual workshop conducted prior to updating the IPP.
COTS	4	Seminar	OHTrac Administrator Training	11/3/2022	2	Biannual training to practice using OHTrac and checking the users in the system.
COTS	20	Virtual Workshop	OHTrac User Training	11/9/2022	2	Biannual training to practice using OHTrac by adding and editing patients and locating patients in the system.
Nationwide Children's Hospital	Unknown	Seminar	Pediatric Infectious Diseases Measles Webinar	11/14/2022	4	Education to hospitals on the real world measles outbreak.
ODH	35	Seminar and Workshop	Radiological Incidents: A Healthcare & Public Health Introduction	11/15/2022	4	Introduction to assist public health and hospitals as part of their Radiological Surge Plan resources.
ODH	35	Seminar and Workshop	Radiological Incidents: A Healthcare & Public Health Introduction	1/17/2023	4	Introduction to assist public health and hospitals as part of their Radiological Surge Plan resources.

RHEP Central Ohio Healthcare Coalition Accomplishments

July 1, 2022 - June 30, 2023

Sponsor Agency (Jurisdiction/region)	Number of Participants	Method (Webinar, Conference, Seminar, Workshop)	Training Name	Training Date	HPP Capabilities	Gaps or Corrective Actions Addressed
CEN/SE/SEC Safety & Security Subcommittee		Seminar	Pink Slip Interventions-Safety and Liability		3	Quarterly Safety and Security Training.
OSU Wexner Medical Center	Unknown	Seminar	SALT Mass Casualty Triage Educational Presentation	Self-paced on the COTS Website	4	The CEN/SE/SEC regions EMS and hospitals/FSEDs education on the SALT triage process. This is the adopted method to triage in Zone 2.
COTS	Unknown	Seminar	EMResource Training	02/08/2023	2	Course developed to train hospitals/FSEDs on the new bed reporting/event statewide platform.
COTS	8	Seminar	OHTrac Administrator Training	03/09/2023	2	Biannual training to practice using OHTrac and checking the users in the system.
COTS	2	Workshop	COTS Liaison Officer Position Training	3/8/2023	2	Course developed after the 2018 FSE. Best practice to have a trained COTS Liaison position in the HICS (Hospital Incident Command System) structure.
COTS	12	Seminar	OHTrac User Training	3/15/2023	2	Biannual training to practice using OHTrac by adding and editing patients and locating patients in the system.
Memorial Health and OSU Wexner Medical Center	50+	Seminar	Real world Union County Memorial Health Hospital Carbon Monoxide Exposure and OSU Hyperbaric Chamber Presentation	3/28/2023	4	Presented during the RHEP Hospital Committee March meeting.
COTS	25	Workshop	Disaster Management Emergency Preparedness (DMEP)	4/18/2023	1	HICS training for key leaders. Education on emergency preparedness. Gaps in knowledge caused by staff turnover



RHEP Central Ohio Healthcare Coalition Accomplishments

July 1, 2022 - June 30, 2023

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Licking Memorial Hospital and Central Ohio Poison Control Center	50+	Seminar	Real world Fentanyl exposure at Licking Memorial Hospital presentation and Fentanyl exposure education presented by Central Ohio Poison Center	5/23/2023	4	Presented during the RHEP Committee May meeting.
COTS Clinical Advisor	100+	Seminar	Active Shooters in Healthcare Facilities	5/23/2023	4	Presented during the May Full Coalition meeting to educate on active shooters in Healthcare Facility and planning resources.
COTS	100+	Seminar	Real world Eclipse Education	5/23/2023	2	Presented during the May Full Coalition meeting. This presentation was to help healthcare agencies plan for the FY24 Eclipse.
COTS	13	Workshop	COTS Liaison Officer Position Training	6/22/2023	2	Course developed after the 2018 FSE. Best practice to have a trained COTS Liaison position in the HICS structure.



RHEP Central Ohio Healthcare Coalition Accomplishments

July 1, 2022 - June 30, 2023

Exercises Conducted FY 07/01/2022 – 06/30/2023:

Sponsor Agency (agency name and jurisdiction)	Number of Participants (from the Subrecipients agency)	Exercise or Event Type	Exercise or Event Name	Exercise or Event Start Date	HPP Capabilities	Area of Improvement (One at a minimum, preferably the most significant)
COTS	100 +	Real World Response Planning	Real World Red, White, and Boom	7/01/2022	2	Real World Response
ODH	29	Drill	MARCS Drill	7/7/2022	2	State requirement for ASPR FY 2018 grant. These are conducted the first Thursday of each month quarterly between 9am – 11am. COTS Conducts the FSED MARCS checks from 10am-11am. 100% Compliance
FEMA	Unknown (5 COTS)	TTX	Course V- 0001 VTTX Public Health Burn MCI	8/11/2022	2,4	Country wide training/TTX discussion regarding a BMCI. Facilitated by the FEMA Emergency Management Institute (EMI)
COTS	20+	Drill	RHEP POD (Point of Dispensing) Activation Drill. Qtr. 1	08/17/2022	2	An ODH grant requirement to evaluate initial notification in an MCM event.
COTS	100+	Drill	Monthly Communication Drills	8/25/2022	1	Ensure hospitals and non-hospital partners can use the interoperable communications systems for sharing situational awareness during incidents and events.
COTS	20+	Drill	RHEP POD Activation Drill. Qtr. 2	9/01/2022	2	An ODH grant requirement to evaluate initial notification in an MCM event.
COTS	100+	Drill	Monthly Communication Drills	9/19/2022	1	Ensure hospitals and non-hospital partners can use the interoperable communications systems



RHEP Central Ohio Healthcare Coalition Accomplishments

July 1, 2022 - June 30, 2023

Sponsor Agency (agency name and jurisdiction)	Number of Participants (from the Subrecipients agency)	Exercise or Event Type	Exercise or Event Name	Exercise or Event Start Date	HPP Capabilities	Area of Improvement (One at a minimum, preferably the most significant)
						for sharing situational awareness during incidents and events.
NDMS	10+	Real World Response	Hurricane Ian	9/26/2022	2	NDMS was asked to pull bed numbers for the impending hurricane approaching Florida and Georgia in case the system gets activated to move patients to Ohio.
ODH	29	Drill	MARCS Drill	10/6/2022	2	State requirement for ASPR FY 2018 grant. These are conducted the first Thursday of each month quarterly between 9am – 11am. COTS Conducts the FSED MARCS checks from 10am-11am. 100% Compliance
COTS	100+	Drill	Quarterly No-Notice Event Communication Drill and Surge Call	10/20/2022	2	Ensure hospital and non-hospital partners can use the interoperable communications systems for sharing situational awareness during incidents and events.
COTS	28	Drill	SNS form submission to local EMA	11/1/2022	3	MCM and SNS training required follow up drill to practice completing the SNS request process.
COTS	10+	Drill	OHTrac User Drill	11/9/2022	2	Biannual training to practice using OHTrac and checking the users in the system.
ODH	1	Drill	RHC 24/7 Drill	10/17/2022	2	Regional Health Care Coordinator receives notification from ODH via HIL pager. This is to drill how COTS is contacted in



RHEP Central Ohio Healthcare Coalition Accomplishments

July 1, 2022 - June 30, 2023

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						case of statewide emergency/disaster.
COTS	100+	Drill	Quarterly No-Notice Event Communication Drill and Surge Call	11/10/2022	2	Ensure hospital and non-hospital partners can use the interoperable communications systems for sharing situational awareness during incidents and events.
Columbus Public Health	50+	TTX	Ebola TTX	11/18/2022	4	Regional response for Ebola planning for current real world Ebola outbreak planning.
ODH	29	Drill	MARCS Drill	1/5/2023	2	State requirement for ASPR FY 2018 grant. These are conducted the first Thursday of each month quarterly between 9am – 11am. COTS Conducts the FSED MARCS checks from 10am-11am. 100% Compliance
NDMS	Unknown	Drill	NDMS	1/12/2023	2	Assigned NDMS hospitals in Franklin County participate in this national drill to report available beds.
COTS	100+	Drill	Monthly Communication Drills	1/19/2023	2	Ensure hospitals and non-hospital partners can use the interoperable communications systems for sharing situational awareness during incidents and events.
COTS	20+	Drill	RHEP POD Activation Drill. Qtr. 3	2/08/2023	2	An ODH grant requirement to evaluate initial notification in an MCM event.

RHEP Central Ohio Healthcare Coalition Accomplishments

July 1, 2022 - June 30, 2023

Sponsor Agency (agency name and jurisdiction)	Number of Participants (from the Subrecipients agency)	Exercise or Event Type	Exercise or Event Name	Exercise or Event Start Date	HPP Capabilities	Area of Improvement (One at a minimum, preferably the most significant)
COTS	100+	Drill	Non-Hospital Monthly Communication Drills (Only)	2/09/2023	2	Ensure non- hospital partners can use the interoperable communications systems for sharing situational awareness during incidents and events.
COTS	100+	Drill	EMResource Communication Drill	2/10/2023	2	Ensure hospitals and non-hospital partners can use the interoperable communications systems for sharing situational awareness during incidents and events.
ODH	Unknown	TTX	Radiological Surge TTX	2/17/2023	4	Grant deliverable to strengthen Radiological Surge planning and response
OEMA	Unknown	TTX	Statewide Eclipse TTX	2/28/2023	2	Real world planning for the statewide eclipse happening on April 8, 2024
COTS	100+	Drill	Quarterly No-Notice Event Communication Drill and Surge Call	3/01/2023	2	Ensure hospital and non-hospital partners can use the interoperable communications systems for sharing situational awareness during incidents and events.
COTS	10+	Drill	OHTrac Administrator	3/09/2023	2	Biannual training to practice using OHTrac and checking the users in the system.
NDMS	Unknown	Drill	NDMS	3/09/2023	2	Assigned NDMS hospitals in Franklin County participate in this national drill to report available beds.



RHEP Central Ohio Healthcare Coalition Accomplishments

July 1, 2022 - June 30, 2023

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COTS	10+	Drill	OHTrac User Drill	3/15/2023	2	Biannual training to practice using OHTrac and checking the users in the system.
COTS	100+	Drill	Monthly Communication Drills	4/04/2023	2	Ensure hospitals and non-hospital partners can use the interoperable communications systems for sharing situational awareness during incidents and events. Combined with the RHEP Operation Falling Timbers FSE.
COTS	1000+	FSE	Operation Falling Timbers FSE	4/04/2023	1,2,3,4	Evaluate the RHEP Coalition response to a Mass Casualty Incident (Bleacher Collapse) scenario.
COTS	100+	Drill	Monthly Communication Drills	4/04/2023	2	Ensure hospitals and non-hospital partners can use the interoperable communications systems for sharing situational awareness during incidents and events. Combined with the RHEP Operation Falling Timbers FSE.
Blood Banks Zone 2	40+	Drill	Monthly Blood Bank Drill	4/05/2023	4	Hospital blood banks log into EMResource and update blood product supply once receiving the TENS alert.
NDMS	Unknown	Drill	NDMS	5/11/2023	2	Assigned NDMS hospitals in Franklin County participate in this national drill to report available beds.
COTS	100+	Drill	Quarterly No-Notice Event	5/16/2023	2	Ensure hospital and non-hospital partners can use

RHEP Central Ohio Healthcare Coalition Accomplishments

July 1, 2022 - June 30, 2023

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			Communication Drill and Surge Call			the interoperable communications systems for sharing situational awareness during incidents and events.
COTS	100+	Drill	Monthly Communication Drills - Non-hospital members only	5/18/2023	2	Ensure hospitals and non-hospital partners can use the interoperable communications systems for sharing situational awareness during incidents and events. Combined with the RHEP Operation Falling Timbers FSE.
Blood Banks Zone 2	40+	Drill	Monthly Blood Bank Drill	6/07/2023	4	Hospital blood banks log into EMResource and update blood product supply once receiving the TENS alert.
COTS	100+	Drill	Monthly Communication Drills	6/07/2023	2	Ensure hospitals and non-hospital partners can use the interoperable communications systems for sharing situational awareness during incidents and events.
Franklin County CEPAC	Unknown	FSE	Chemical Emergency Preparedness Advisory Council (CEPAC)	6/15/2023	2	This is a state requirement for counties to participate annually to evaluate Hazmat response.
COTS	20+	Drill	RHEP POD Activation Drill. Qtr. 4	4/19/2023	2	An ODH grant requirement to evaluate initial notification in an MCM event.
ODH	1	Drill	RHC 24/7 Drill. Bi-Annual	5/27/2023	2	An ODH Grant Requirement Regional Health Care Coordinator receives notification from



RHEP Central Ohio Healthcare Coalition Accomplishments

July 1, 2022 - June 30, 2023

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						ODH via HIL pager. This is to drill how COTS is contacted in case of statewide emergency/disaster.



RHEP Central Ohio Healthcare Coalition Accomplishments

July 1, 2022 - June 30, 2023
